Campus Targeted Improvement Plan

Intervention and Submission documents for the 2019-2020 monitoring year may be found on the Division of School Improvement web page at https://tea.texas.gov/si/accountabilityinterventions/

Please complete all sections of the Cycles 1, 2, and 3 tabs except:

- Status of Metrics/Evidence Collections
- Necessary Adjustments/Next Steps
- Section V: Reflections and Planning for Next 90 Day Cycle

These sections will be filled out at the end of the 90 day cycle prior to the Division of School Improvement Progress Submission.

Feature/Tip	Explanation	Screenshot
Checkbox selection	Check boxes allow for selection of one or more response to a question. Place a check in the box next to all answers that apply.	Prioritized Focus Area 1 1 2 2 3 3
Expanding rows and/or columns	If you cannot see all of the information you've entered into a cell you may adjust the height of the cell by right-clicking and increasing the height of the row.	Bow height Scopy 37 District leaders will create and implement a process that allows principals autonomy to change 38 instructional leaders. 39 Engrand Cells Row Height And Implement a process And allows principals autonomy to change 38 instructional leaders. 39 Engrand Cells Row Height Lide Unhide
Viewing cell tips	Throughout the Improvement Plan there are cells containing notes or guidance around what should be entered into the cell. These cells are marked with a red triangle in the top-right corner. To view the information in the notes box, hover your mouse over the cell.	Annual Desired Outcome for Priority Focus Area identified using qualitative and/or quantitative measures. Create your annual goal for each Priority Focus Area identified using qualitative measures.

Printing the Template	The page breaks in the Improvement Plan have been set for optimal printing on a legal size (8.5 x 14) sheet of paper with the page orientation set to Landscape (horizontal). However, users may find that after completing the plan the page breaks need to be adjusted. To insert, move, or delete page breaks in an Excel worksheet, visit the Microsoft Office help page.	https://support.office.com/en-us/article/insert-move-or-delete-page-breaks-in-a-worksheet-ad3dc726-beec-4a4c-861f-ed640612bdc2
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District Name G		Campus Information									
	Georgetown ISD	Campus Name	Jack Frost ES	Superintendent	Dr. Fred Brent	Principal	Dr. Janet Mormon				
District Number 2	246904103	Campus Number	000000103	District Coordinator of School Improvement (DCSI)	Gabi Niño	ESC Support	Kendra Monk				
Assurances											
I, the District Coordinator of School Improvement, attest that I will provide or facilitate the provision of all th commitments and support mechanisms to ensure the successful implementation of the Targeted Improvement understand I am responsible for the implementation of all intervention requirements. If I am the principal su am responsible for ensuring the principal carries out the plan elements as indicated herein.					nt Plan for this campus. I	Plan for this campus. I					
(Only necessary if the DCSI is NOT the Principal in	necessary district-level com	mitments and suppo eted Improvement P	attest that I will coordinate with th rt mechanisms to ensure the princ lan for this campus. I understand I	ipal I supervise can achieve	successful		Gabi Nino and Dr. Malinda Golden, 9/26/2019				
Principal ti	I, as principal for this campus, attest that I will coordinate with the DCSI (and my supervisor, if they are not the same person) to use the district-provided commitments and support mechanisms to ensure the successful implementation of the Targeted Improvement Plan for this campus. I agree to carry out the plan elements as indicated herein.						Dr. Janet Mormon, Principal, 9/26/2019				
Board Approval Date	30ard Approval Date										
				Needs	Assessment						
			What accountability goals for each Domain has your campus set for the year?	meets by 5% from 30 to 3 would result in a 10 point	5, and increase students at r gain from 62 to 72. If the ca	masters by 5% from 13 mpus focuses on mak	e the percent of students at approaches by 11% from 60 to 71, increase students at 7 to 22, Domain 2: 72, The impact of the gains in Domain 1 on Relative Performance ing a 10% gain in student growth, result in Domain 2 has potential to be a score of 80 B, evel. the result would be a 77 in Domain 3				
Da	ata Analysis Questions		What changes in student group and subject performance are included in these goals?	Our student outcomes are	re below where they need to be in all content areas and domains specifically in reading, math, and writing as well as all student groups.						
			If applicable, what goals has your campus set for CCMR and Graduation Rate?	NA							
			(To b		ssment Results pus HAS NOT had an ESF	Diagnostic)					
			Use th	e completed Self-Asses	sment Tool to complete	this section					
		Essential Act	ion			Implementat	ion Level (1 Not Yet Started - 5 Fully Implemented)				
1.1 Develop campus insti	1.1 Develop campus instructional leaders with clear roles and responsibilities.						4				
2.1 Recruit, select, assign	2.1 Recruit, select, assign, induct and retain a full staff of highly qualified educators.						3				
3.1 Compelling and aligno	ed vision, mission, goals, v	alues focused on a sa	fe environment and high expectati	ions.			2				
4.1 Curriculum and asses	ssments aligned to TEKS wi	th a year-long scope	and sequence.			3					
5.1 Objective-driven daily	y lesson plans with formati	ve assessments.				3					

5.3 Data-driven instruc	ition.	2					
	Prioritized Focus Ar	ea #1	P	Prioritized Focus Area #2	Prioritized Focus Area #3		
Essential Action	5.1 Objective-driven daily lesson plans with form	ative assessments.	5.3 Data-driven instruction	ո.	3.1 Compelling and aligned vision, mission, goals, values focused on a safe environment and high expectations.		
Rationale	Prior to this year, no expectations for teachers le lesson plans, and obervationss show that it's like planning. If DDI is going to be effective, we need plans and our feedback to them.	y that many were not lesson		ot to the level of effective data analysis to guide a process for ILT to analyze assessments for ach.	We have vision, mission, goals, and values set by the district. Our campus needs to review these and make it ours. We use the CHAMPS model for environmental safety, but more training is needed.		
Desired Annual Dutcome	Teachers use weekly PLC meetings to collaborati and ILT team members lead meetings and give feplans.			low DDI protocol after all unit tests and for scher created) in between unit tests. Common ton reteach items.	Leadership Team leads the charge in better understanding of the district vision, mission, goals, values, and the associated behaviors.		
Barriers to Address During the Year	ILT's skill and confidence in giving feedback on le into content specific discussions.	sson plans, ILT's ability to get		to teachers to include effective PL and teacher for ILT to ensure leader prep is done with high	All staff training is needed for our CHAMPS model for a safe environment.		
District	Commitment Theory of Action:	for all grade and content area, and t	he district commits to providir and formative assessments, a	ng test results back to the campus within two days from	delopment of the ILT, and the district ensures that the campus has access to high-quality unit tests the assessment then the campus will be able to establish strong DDI practices, improve the quality d with greater clarity engage in instructional leadership practices. Principal Supervisor assures LLI		
	ESF Diagnostic Results (To be completed AFTER the campus engages in the shared diagnostic with an ESF Facilitator)						
	Date of ESF Diagnostic						
	Prioritized Focus Are	ea #1	P	Prioritized Focus Area #2	Prioritized Focus Area #3		
Essential Action							
Desired Annual Dutcome							
Barriers to Address During the Year							
District	Commitment Theory of Action						
Prioritized Focus Areas for Improvement				Capacity Builder			
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						Student D	ata						
Crada		% of Students at Campus Determined Proficiency Level									% of Students	% of Students at Meets Grade Level on STAAR or Other Assessment	
Grade level	Subject tested	Cycle 1 - Go	al EOY MAP// MAP	Actual BOY	Сус	Cycle 2 - NWEA MAP			le 3 - NWEA M	MAP	Summative		
		Data Source	Goal	Actual	Data Source	Goal	Actual	Data Source	Goal	Actual	Data Source	Goal	Actual
3	Reading	Other	31%	35%	Other	55		Other	60		STAAR	65	
3	Math	Other	55%	28%	Other	55		Other	60		STAAR	65	
4	Reading	Other	42%	40%	Other	55		Other	60		STAAR	65	
4	Math	Other	28%	25%	Other	55		Other	60		STAAR	65	
4	Writing	Other	18.00%		Other	55		Other	60		STAAR	65	
5	Reading	Other	29%	31%	Other	55		Other	60		STAAR	65	
5	Math	Other	22%	28%	Other	55		Other	60		STAAR	65	
5	Science	Other	39.00%		Other	55		Other	60		STAAR	65	

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	Cycle 1 90-day Outcomes (September - November)									
	Prioritized Focus Area #1	Prioritized Focus Area #2	Prioritized Focus Area #3							
Essential Action	5.1 Objective-driven daily lesson plans with formative assessments.	5.3 Data-driven instruction.	3.1 Compelling and aligned vision, mission, goals, values focused on a safe environment and high expectations.							
Desired Annual Outcome	Teachers use weekly PLC meetings to collaboratively plan lessons. Design Team and ILT team members lead meetings and give feedback to help improve lesson plans.		Leadership Team leads the charge in better understanding of the district vision, mission, goals, values, and the associated behaviors.							
Desired 90-day Outcome	ILT establishes recurring weekly meetings to schedule training needs beginning with design and delivery of DDI training.	PLCs prioritize planning with formative and/or common assessments, feedback given on rigor, alignments on standards from PLC lead and guidance/support for designing engaging work. ILT establishes a routine/schedule for training needs	Training of effective rigor and high academic expectations.							
Barriers to Address During this Cycle	Teacher comfort and knowledge on how to lesson plan with common and formative assessments, HPLS, design work, ELPs, and Tier 2 instructional planning,	ILT's comfort with DDI content and taking a more active role in leading PLCs. Purchase of LLI	Knowledge of high standards and rigor when so many are so low academically, cognitively, a							
District Actions for this Cycle	Principal Supervisor supports the ILT team with unpacking the standards, formative assessment outcome and use, and PLC planning structure.	TILL and principal with implementation plan. DDI roll out, and protection of ILLS	Principal supervisor supports campus with instructional conversations about effective rigor throughout everything we do.							
	If the principal supervisor provides regular coaching to the principal and ILT or	n the implementation of DDI and the development of the principal and ILT, and the district en	sures that the campus has access to high quality unit tests for all tested grades and content							

District Commitments areas, and the district commits to providing the test results back to the campus within two days from the assessment then the campus will be able to establish stron data driven instructional practices, improve the quality and frequency of use of lesson plans, and Theory of Action campus leaders will more frequently, effectively, and with greater role clarity engage in instructional leadership activities. Leveled Literacy Instruction kits are on campus with training and being used as a part of our Tier 2 and Tier 3 instruction. **Action plan-Milestones** Evidence used to Prioritized Necessary Adjustments / **Progress toward Evidence Collection Date** Milestones Timeline **Resources Needed** Person(s) Responsible **Determine Progress Focus Area** Milestone **Next Steps** toward Milestone ILT calendar, meeting 1,2,3 Establish weekly ILT meetings October 7th calendar/template Ongoing Dr. Mormon template teacher understanding 1,2,3 October 30th PL materials ILT and work products from October 30th

Teacher training on PLC work/DDI protocol teacher training Teacher understanding of Teacher training on Formative assessments and 1,2 October16th PL materials ILT how to use and create October 16th provide resources formative assessments LLI materials and training for all staff, use of LLI for LLI kits for all grade levels Understanding of use of Tier 2 instruction will mean purchase of additional 1,2 October 30th and multiple kits for all Principal/DCSI October 30th LLI for Tier 2 instruction grade levels Every other PLC is focused on planning/design work Principal obs of PLC 1,2 October 16th PLC lead understand ILT October 16th with real-time guidance from PLC lead Meetings Teachers and PLC leads use data tracker for all 1,2,3 Nov. 15th data tracker ILT data trackers ongoing common assessments and unit tests

		Reflection and Plan	nning for Next 90-Day	/ Cycle		
Did you achieve your desired 90-day outcome? Why or why not?						
Did you achieve your student performance goals (see Student Data Tab)? \	Why or why not?					
			Carryover Milestones		New Milestones	
Review the necessary adjustments/next steps column above. What milest continue working on in the next cycle? What new milestones do you need						

Did you achieve your student performance goals (see Student Data Tab)? Why or why not?		
Review the necessary adjustments/next steps column above. What milestones from this cycle will you continue working on in the next cycle? What new milestones do you need to add to the next cycle?	Carryover Milestones	New Milestones

		Cycle 3 90-Day Outcomes (March-May)	
	Prioritized Focus Area #1	Prioritized Focus Area #2	Prioritized Focus Area #3
Essential Action	5.1 Objective-driven daily lesson plans with formative assessments.	5.3 Data-driven instruction.	3.1 Compelling and aligned vision, mission, goals, values focused on a safe environment and high expectations.
Desired Annual Outcome	Teachers use weekly PLC meetings to collaboratively plan lessons. Design Team and ILT team members lead meetings and give feedback to help improve lesson plans.	PLCs are led by ILT and follow DDI protocol after all unit tests and for common assessments (teacher created) in between unit tests Common assessments include retest on reteach items.	Leadership Team leads the charge in better understanding of the district vision, mission, goals, values, and the associated behaviors.
Desired 90-day Outcome	Teachers make adjustements to lesson plans based on recurring analysis of exit tickets (observed by PLC lead in PLCs)	80% of students master HPLS after reteach LLI use during Tier 2 and Tier 3 instruction shows progress in reading progress monitoring using the LLI progress monitoring tool.	80% of staff show understanding of the mission, vision, goals, and values
Barriers to Address During this Cycle	Balancing planning adjustments w/space in the scope and sequence, teacher buy in	nothing new - quality/rigor of retest questions? LLI being used with fidelity.	taking time in staff meetings, observation of staff understanding
District Actions for this Cycle	Principal supervisor attends DDI training with ILT and continues every other week coaching of principal, with coaching focus on principal coaching ILT to conduct effective data meetings with a	Principal supervisor ensures that unit tests are edited with clear instructions that students show all their work on the assessment itself so teachers can use for DDI, PL also ensures unit tests are graded and returned to campus within 2 days. LLI	Principal supervisor observes staff understanding and behavior of the vision, mission, goals, and values
District Commitments		pplementation of DDI and the principal's development of the instructional leadership team, the	

and subjects, and the district commits to providing test results back to the campus within two days from the assessment, then the campus will be able to establish strong data driven instructional practices, improve the quality and frequency of use of lesson plans, Theory of Action formative assessments, and campus leaders will more frequently, effectively, and with great role clarity engage in instructional leadership practices. Leveled Literacy Intervention kits have been purchased and training has been provided to all staff to use with **Action plan-Milestones** Evidence used to Prioritized Progress toward Necessary Adjustments / Person(s) Responsible **Evidence Collection Date** Milestones Timeline **Resources Needed Determine Progress** Focus Area Milestone **Next Steps**

					toward Milestone		·
All students track their data on mastery and update regularly to show progress	1,2	March 1st	Student data trackers to go into Leadership bindershard copies	ILTtrain and push out to teachers	copies of student trackers	March 1st	
ILT meetings analyze 9 week test results and arrange observation calendar to prioritize feedback to teachers with lower student mastery	1,2	March 25th	Data tracker, observation calendars	Dr. Mormon	Observation calendar	March 25th	
PLCs follow cycle: Plan, common assessment planning, plan, formative assessment analysis and reteach, data meeting on common assessments	1,2	Ongoing routine established in cycle 2	PLC calendar and PLC agenda	ILTtrain and push out to teachers	PLC calendar, PLC agenda, principal obs of PLCs	Ongoing	
Weekly one-on-one meetings with Principal and ILT continue	1,2,3	Ongoing routine established in cycle 2	Meeting agendas, ILTs calendars, data trackers	Dr. Mormon	calendar, agendas	Ongoing	
Leveled Literacy Intervention kits purchased and training has been provided to all staff for Tier 2 and Tier 3 reading intervention instruction	1,2	Nov. 1	kits purchased Training agendas	Dr. Mormon	Training agendas observation of use kits are on campus progress monitoring	Ongoing	

				Reflection and Plan	nning for Next 90-Day	y Cycle			
Did you achieve your desired 90-day outcome? Why or why not?									
Did you achieve your student	performance goals (see Student Da	ata Tab)? Why	or why not?						
Review the necessary adjustments/next steps column above. What milestones from this cycle will you continue working on in the next cycle? What new milestones do you need to add to the next cycle?				Carryover Milestones		New Milestones			
				END OF	YEAR REFLECTION				
	Prioritized Focus Area #1		Prioritized Focus Area #2			Prioritized Focus Area #3			
Essential Action									
Desired Annual Outcome	Teachers use weekly PLC meetings to collaboratively plan lessons. Design Team and ILT team members lead meetings and give feedback to help improve lesson plans.		PLCs are led by ILT and follow DDI protocol after all unit tests and for common assessments (teacher created) in between unit tests. Common assessments include retest on reteach items.			Leadership Team leads the charge in better understanding of the district vision, mission, goals, values, and the associated behaviors.		ng of the district vision,	
Did the campus achieve the desired outcome? Why or why not?									

Cycle 4 90-Day Action Plan (June-August)

The purpose of this 90-Day action plan is to prepare for the upcoming school year.

The essential actions the campus prioritizes may have changed based on progress made in the school year or based on ESF diagnostic results.

	Prioritized Focus Area #1			Prioritized Focus Area #2		Prioritized Focus Area #3			
Essential Action	beginning with design and delivery of DDI training.			given on rigor, alignments of	n formative and/or common and standards from PLC lead and action of the standards are standards from the sta	nd guidance/support for	Training of effective rigor and high academic expectations.		
Rationale									
How will you communicate these priorities to your stakeholders? How will you invest them?									
Desired 90-Day Outcome									
Who will help the campus build capacity in this area?									
Barriers to Address									
District Actions for this Cycle									
District Commitments Theory of Action									
	Action plan-Milestones								
Milestones		Prioritized Focus Area	Timeline	Resources Needed	Person(s) Responsible	Evidence Used to Determine Progress Toward Milestone	Evidence Collection Date	Progress Toward Milestone	Necessary Adjustments/Next Steps

Milestones	Prioritized Focus Area	Timeline	Resources Needed	Person(s) Responsible	Evidence Used to Determine Progress Toward Milestone	Evidence Collection Date	Progress Toward Milestone	Necessary Adjustments/Next Steps

Reflection and Planning for Next 90-Day Cycle							
Did you achieve your desired 90-day outcome? Why or why not?							
Did you achieve your summative student performance goals (see Student Data Tab)? Why or why not?					 		
Review the necessary adjustments/next steps column above. What milestones from this cycle will you continue working on in the next cycle? What new milestones do you need to add to the next cycle?				Carryover Milestones		New Milestones	

TIP Components	Notes						
Foundations							
Self-Assessment Results	If the campus has had an ESF Diagnostic, DO NOT complete the 'Self-Assessment' section. Continue to the next section titled, 'ESF Diagnostic Results'						
Essential Action	From the drop down menu, select the Essential Action the campus selected based on the Needs Assessment and/or ESF Final Report.						
Rationale	Explain the reasons this Essential Action was selected.						
Desired Annual Outcome for Priority Focus Area	Create your annual goal for each Prioritized Focus Area identified using qualitative and/or quantitative measures.						
Barriers to Address During the Year	List barriers to implementation the campus may face as they take the necessary steps to improve the prioritized focus area.						
District Commitment on Theory of Action	State the District Theory of Action and the District Commitments that will support the campus' essential actions found in the plan.						
Date of ESF Diagnostic	Complete after ESF Diagnostic.						
Capacity Builder	Capacity Builders can include vetted partners, ESCs, and/or internal district support.						
Cycles 1, 2, and 3 90-day Action Plan							
Desired 90-day Outcome	Describe the specific goals the campus plans to achieve by the end of the cycle for the relevant prioritized focus area.						
Barriers to Address During the Year	List barriers to implementation the campus may face as they take the necessary steps to improve the prioritized focus area. Barriers may stay the same or change from cycle to cycle.						
District Actions for this Cycle	List what the district will do to support the campus during this 90-day cycle to achieve the desired outcomes.						
Milestones	In each row, list actions the campus is taking in this cycle to achieve desired outcomes and address barriers to implementation. An action may address more than one priority focus area. New actions can be added over time, as needed.						
Prioritized Focus Area	Select the Prioritized Focus Area(s) that is aligned to this milestone.						
Timeline	Identify a start and end date. End date may carryover to another cycle.						
Resources Needed	Examples include, but are not limited to: budget allocation, data platforms, personnel, etc.						
Evidence used to Determine Progress toward Milestone	Measures can be qualitative or quantitative.						
Progress toward Milestone	Select the status of the evidence review from the dropdown menu.						
Necessary Adjustments/Next Steps	List adjustments or next steps the campus will take to achieve this action. Include barriers that limited progress						
	Cycle 4 90-day Action Plan						
Rationale	Explain the reasons this Essential Action was selected.						
Desired 90-day Outcome	Describe the specific goals the campus plans to achieve by the end of the cycle for the relevant prioritized focus						

Barriers to Address During the Year	List barriers to implementation the campus may face as they take the necessary steps to improve the prioritized
District Actions for this Cycle	List what the district will do to support the campus during this 90-day cycle to achieve the desired outcomes.
Milestones	In each row, list actions the campus is taking in this cycle to achieve desired outcomes and address barriers to
Prioritized Focus Area	Select the Prioritized Focus Area(s) that is aligned to this milestone.
Timeline	Identify a start and end date. End date may carryover to another cycle.
Resources Needed	Examples include, but are not limited to: budget allocation, data platforms, personnel, etc.
Evidence used to Determine Progress	Measures can be qualitative or quantitative.
Progress toward Milestone	Select the status of the evidence review from the dropdown menu.
Necessary Adjustments/Next Steps	List adjustments or next steps the campus will take to achieve this action. Include barriers that limited progress